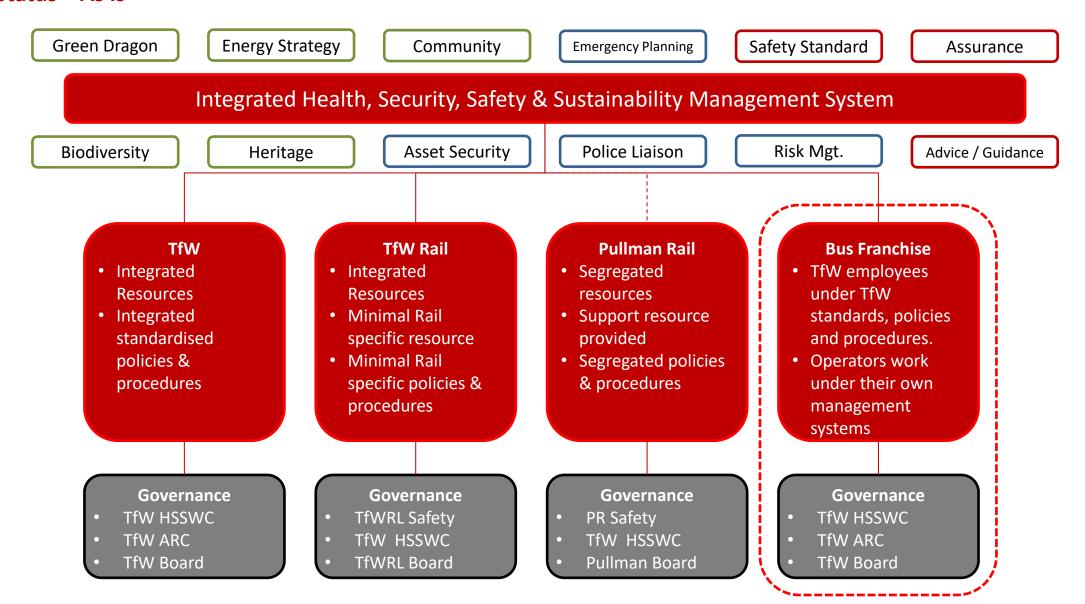


# Safety, Security, Sustainability and Risk approach to Bus Franchising

## March



#### **Current Status – As Is**



#### Future Status – To Be

**Bus Franchise Health & Safety Security** Sustainability

**Risk & Resilience** 

#### **TfW Staff**

All Transport for Wales direct employees will operate under our centralised management systems.

Governance will be through existing processes.

Resources and support as SME's will be provided from the central team (Note future investment will be needed).

Legal responsibilities remain with TfW.

#### **TfW facilities**

TfW facilities should be managed by the Operator including maintenance and security.

TfW assurance checking and inspections to provide assurance.

Management of change process through TfW.

Minimum standards for design, build, operations set by TfW.

#### **OLR / In-House**

All Transport for Wales direct employees will operate under dual management systems as with TfW Rail Model.

Governance will be through existing processes.

Resources and support as SME's will be provided from the central team (Note future investment will be needed).

Legal responsibilities remain with TfW.

### **Bus Operators**

Operators will manage through their own management systems and have some imbedded resources.

Governance will be through their own systems, however reporting on performance will be through existing TfW Governance.

Centralised resources will be utilised for assurance monitoring, SME support and reporting.

Centralised expectations and minimum standards, collaborated targets and objectives.

TfW liaison and integration groups e.g. Security & Policing.

#### Future Status - To Be

